

## Finance & Accounting For Non-Financial Managers

*Certificate in Executive Management (Module 2)*

	Day 1	Day 2
<b>Morning</b>	8:00 – 10:00 <b>Cost Information and Decision Making</b> <i>Hums</i>  10:15 – 11:45 <b>Decision Making and Profitability</b>	8:30 – 10:30 <b>Financial Statement Analysis</b>  10:45 – 11:45 <b>Strategic Profitability Analysis</b>
<b>Afternoon</b>	12:45 – 1:45 <b>Cost Recovery and Cost of Goods Sold: Analyzing Alternatives</b>  1:55 – 3:25 <b>Budgeting: Exploring Its Organizational Impact</b>  3:40 – 4:40 <b>Capital Budgeting: Evaluating Competing Projects</b>  4:45 – 6:15 <b>Decision Making Workshop</b>	1:00 – 2:30 <b>Operating Leverage and Financial Leverage</b>  2:45 – 4:15 <b>Financial Forecasting</b>

*Revised: VJM 08/09/18*

**Prework:** Assigned chapters from Finance and Accounting for Nonfinancial Managers by Droms & Wright, and a series of online tutorials.